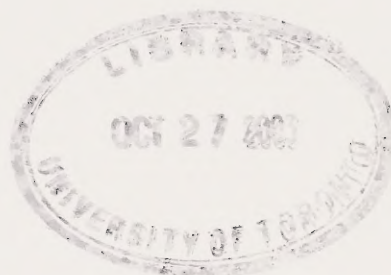


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Roadmap to Exporting

A TEAM CANADA INC PUBLICATION





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Introduction

No matter whether you're a potential, a preparing or an experienced exporter, Team Canada Inc (TCI) can smooth your path through the global marketplace. We're a network of more than 20 federal departments and agencies working with our partners for the benefit of exporters. These partners include provincial, territorial and municipal governments, industry associations, educational institutions and private-sector export service providers, and TCI is your gateway to all of them.

TCI is dedicated to helping Canadian businesses like yours prosper in the world market. Through us, you can access services that will help you with:

- general information;
- skills development;
- export counselling;
- market entry support;
- export financing; and
- in-market assistance.

We've published this *Roadmap to Exporting* to help you find these resources quickly and easily. By taking advantage of them, you'll be in a much better position to reap the benefits that exporting offers – increased sales, higher profits, diversified markets and global competitiveness. You'll also be able to cope more effectively with challenges like complex regulations, financial issues and customer demands.

That's just a glimpse of what you can expect from TCI, its members and partners. We've been working hard to make the very best export services available to Canadian companies, and it's paying off. With TCI, you'll discover that export success can be a lot closer than you ever imagined.

Beyond the Border: **Getting Started**

Learning about exporting

Are you a potential exporter? If your company has a product that's competitive in Canada and has the capacity to meet the demands of an export market, it's very possible you are.

But if you want to set out in this new direction – or even if you're already exporting and want to head into a new market – you'll need some solid preparation.

ExportSource

The best place to begin your research is the ExportSource Web portal at **exportsource.ca**. It's Canada's most comprehensive online source of export information, providing access to the resources of government departments and agencies and of many other partners. Among other things, ExportSource can help you:

- assess your export readiness;
- prepare your export plan;
- find the best sources of export assistance;
- market and finance your exports; and
- take your products and services to market.

Step-by-Step Guide to Exporting

The *Step-by-Step Guide to Exporting* is the one resource you shouldn't be without. It covers the entire process of exporting, from the time you start thinking about it until the time you're paid for delivery of your goods or services. It's available both online and in hard copy, and the first chapter will help you understand how to lay the foundations of an export venture. Go to **exportsource.ca/stepbystep** or call **1 888 811-1119** to order your free copy.

No export venture is strictly a linear process. You may want to investigate financing possibilities (described in Chapter 5) even while working on your export plan (described in Chapter 2). To reflect this, the *Roadmap* provides cross-references at strategic points to help you navigate.

TCI is continually publishing new and updated guides for exporters. Check exportsource.ca/guides to find out what's available.

Take a World View

If your company provides services rather than products, you should pay a visit to "Take a World View ... Export Your Services." This is an export preparation and information tool designed to help service firms become export-ready. It features international business opportunities and information on markets, e-business and export financing, as well as other resources. You'll find it at exportsource.ca/worldview.

ExportWise

Export Development Canada (EDC) produces a quarterly magazine called *ExportWise* specifically for Canadian exporters. It offers insightful advice, thoughtful commentary and profiles of successful exporters. To subscribe to this publication or to read it online, visit www.edc.ca/exportwise.

CanadExport

Published by the Department of Foreign Affairs and International Trade, *CanadExport* is a newsletter that covers trade opportunities, export programs, trade fairs, seminars, business missions, export successes and more. For information about a free subscription, go to canadexport.gc.ca.

Going Global workshops

Offered in conjunction with the Forum for International Trade Training (FITT), these three-hour workshops cover international trade, market research, marketing, logistics and trade finance. The workshops are held in various locations across the country and are also available online. Visit www.fitt.ca or call 1 888 811-1119 for more information.

International trade training programs

Many Canadian colleges and universities offer international trade training programs, including the Forum for International Trade Training's FITTskills program. Also available online, the program allows you to earn Canada's only Certified International Trade Professional (C.I.T.P.) designation. To learn more, go to www.fitt.ca.

Market preparation programs

There are also a number of programs that offer exporters assistance in reaching specific markets. These are:

- **ExportUSA** – this service includes three programs:
 - The New Exporters to Border States (NEBS) program is a key export education tool for companies just starting out in exporting to the United States. It includes a visit to a Canadian Consulate and meetings with trade officers.
 - The Exporters to the United States (EXTUS) program is directed to companies already exporting to the U.S. that want to expand their export business. It includes trade mini-missions that last from one to three days and are often coordinated with trade shows to give participants a close look at a specific sector. It provides sessions with industry experts and helps the exporter establish networks with distributors, representatives and buyers.
 - The Reverse NEBS program serves Canadian companies not yet exporting to the United States by providing seminars in Canada covering the essentials of exporting.

You can access ExportUSA at dfait.gc.ca/can-am/export.

- **New Exporters to Overseas (NEXOS)** – these missions, often revolving around an international trade fair, are designed to introduce Canadian businesses to a European market.

Finding sources of assistance

Exporting is a complex undertaking that demands access to a lot of specialized knowledge. But through TCI, its members and partners, you'll be able to find out just about anything you need to know.

Export Information Service 1 888 811-1119

One call to TCI's toll-free Export Information Service leads to a world of export information, products and services for potential, preparing and experienced exporters. Operated by 13 Canada Business Service Centres across the country, this number connects you to specialists in your region who will direct you to the services, programs and information resources that can serve you best. The Export Information Service is available from Monday to Friday from 9 a.m. to 5 p.m., in all time zones. Help is also available by email, fax, TTY (*Contact Us*) or voice-web (*Talk to Us!*). Many Canada Business Service Centre (CBSC) locations also provide a walk-in service. For more information, visit www.cbsc.org.

Provincial/territorial and municipal governments, business and trade associations, educational institutions and private industry are all excellent sources of assistance, offering a range of programs and services for exporters.

The TCI Export Information Service at 1 888 811-1119 is the place to call for more information about the resources described in the *Roadmap*.

For sector-specific help, see the resources on page 21.

International Trade Centres (ITCs)

Industry Canada's International Trade Centres assist companies seeking to enter, expand or diversify their markets. Located in every province, ITCs offer a range of services for small- and medium- sized enterprises (SMEs) at no cost, including:

- export counselling;
- market entry support services;
- information on international markets;
- guidance on selecting trade fairs and missions; and
- market development financing.

To contact them, call 1 888 811-1119 or visit **itc-cci.gc.ca**.

Export Development Canada (EDC)

EDC, with its unique trade financial services and valuable global market expertise, is devoted exclusively to helping Canadian exporters and investors doing business around the world. Exporters use EDC's products to ensure they get paid, provide more competitive repayment terms to their buyers, help expand their businesses to new buyers and new markets, and increase their access to working capital. Canadian exporters have been using EDC since 1944, and close to 90 percent of EDC's customers are smaller companies. EDC's main web site is at **www.edc.ca**. To access EDC's small business services, go to **www.edc.ca/SME**; for their online services, go to **www.edc.ca/online**.

Regional Trade Networks (RTNs)

Regional Trade Networks are locally-based partnerships of export service providers in every region across Canada. RTNs bring together federal, provincial/territorial and regional governments, industry associations and private sector players to help local businesses succeed in exporting. You'll find a full list of RTNs across Canada on page 23 and at **exportsource.ca/rtn**. Or call TCI's Export Information Service at 1 888 811-1119 for more information.

Assessing your export readiness

Export Readiness Diagnostic

Answering the questions in this online diagnostic tool will give you an opportunity to test your export readiness and identify priorities as you prepare for a foreign market. If you have already started exporting, or want to expand your efforts, you may learn some tips from the questions that will help improve your profitability. Go to **exportsource.ca/diagnostic**.

Customs matters: Getting started with documentation

Import/Export Account Number

If you don't have an import/export account number with the Canada Customs and Revenue Agency, you must register for one through the "Business Registration Online" service at **www.businessregistration.gc.ca** or by calling 1 800 959-5525.

Canadian Automated Export Declaration (CAED)

Tired of going to the Customs Office to report non-U.S. exports? You can complete and submit your export declaration to the Government of Canada right from your place of business by using the CAED system. The Web page at **www.statcan.ca/english/exports** will get you started.

Chapter 2 of the *Step-by-Step Guide to Exporting* covers procedures for creating an export plan. See page 3.

If you need advice about export financing early in your project, check with the Business Development Bank of Canada, CCC (the Canadian Commercial Corporation), or Export Development Canada. They're all described on pages 17 - 18.

International Trade Centres (ITCs) also offer export preparation and planning assistance at no cost. See page 6.

Charting Your Route: **Developing Your Export Plan**

Refining your business plan

Every business needs a solid business plan. Before embarking on an international venture, you must ensure that your domestic operations are running well. The following resources will assist you:

Canada Business Service Centres (CBSC)

With 13 main locations and 380 regional access partners, the CBSCs are your entry points to a wide range of business information and referrals on government services, programs and regulations. They also feature the online Business Start-Up Assistant that includes a section on creating a business plan. Go to **www.cbsc.org**.

BusinessGateway.ca

This portal provides a single online access point to government services and the information needed to start, run and develop a business. The site will help you refine your business plan and find resources to resolve business-related issues. The categories include: business start-up, taxes, regulations, business statistics and analysis, e-business, financing, human resources management, exporting/importing, innovation/R&D/technology and selling to government/tenders. Go to **BusinessGateway.ca**.

Developing your export plan

Once you've determined that your business at home is operating smoothly and you're ready to take on international markets, it's crucial that you develop a solid export plan to guide your efforts abroad. Here's how:

Interactive Export Planner

This online tool helps you create an export plan in substantial detail. Analyse prospective export markets, develop your market-entry strategy, prepare financial projections and complete your export plan. The Interactive Export Planner also has tips, definitions and sample plans. Access it at **exportsource.ca/iep**.

Setting Out: **Identifying Your Target Market**

Exploring market and business opportunities

Identifying the best market for your products or services can be time-consuming, particularly if you're new to international trade. Fortunately, there's a lot of information available to speed up the process.

Market Reports

The Market Research Centre produces hundreds of sectoral studies and market reports intended to help Canadian companies identify foreign business opportunities and learn more about their target markets. Access them by country or industry sector at **www.infoexport.gc.ca**.

e-Leads®

The International Business Opportunities Centre (IBOC) offers a free service for Canadian companies called e-Leads®. When you subscribe, the service matches business opportunities to your export interests and sends you a notification by e-mail. For a subscription, visit **www.e-leads.ca**.

Canadian Company Capabilities Database

If you register with Industry Canada's Canadian Company Capabilities database, potential foreign customers will find you more easily. Over 50,000 domestic and international companies browse the database each month looking for Canadian businesses who can provide the goods and services they need. You can also be connected more effectively to export opportunities in both the public and private sectors. Go to **strategis.gc.ca/cdncc**.

SourceCAN

SourceCAN is a free e-marketplace that uses the Web to connect Canadian businesses and services to both domestic and foreign buyers. Using an international tender/bid matching system, it allows businesses to interact electronically with buyers anywhere on the planet. Register at **www.sourcecan.gc.ca** to use the service. For free, valuable "next step" advice and information on proceeding with a promising SourceCAN lead, contact the seasoned contracting professionals at CCC (Canadian Commercial Corporation) at 1 613 995-0140 and ask for the Advisory Service for SourceCAN Bid Matches. For online information, go to **www.ccc.ca**.

For all the resources of the *Roadmap* plus much more, from market research and country intelligence to shipping regulations, go to **exportsource.ca**.

Chapter 3 of the *Step-by-Step Guide to Exporting* covers market types, market research and market profiling. See page 3.

Sometimes an international customer will come looking for you. TCI's *Responding to Unsolicited Orders*:

A Guide for Exporters at exportsource.ca/orders will give you pointers on how to deal with such approaches.

The International Trade Centres (ITCs) also help with target market selection. See page 6.

Understanding your target market

Once you've identified a range of possibilities and selected the market that's best for you, you're ready to turn to the following resources for help.

Virtual Trade Commissioner

Register yourself as a client of the Canadian Trade Commissioner Service (see page 14) and receive your Virtual Trade Commissioner, a personalized Web service containing market information and business leads that match your international business interests. Register online at www.infoexport.gc.ca.

EXPORT MarketInsight

Export Development Canada (EDC) offers online information to help you monitor political and economic developments in more than 200 Canadian trade markets. To subscribe to this market intelligence tool, go to www.edc.ca/e-reports.

EDC's Market Knowledge

Take advantage of EDC's knowledge of the current economic, commercial and political conditions in virtually every foreign market worldwide. Accessing EDC's expertise on doing business in both established and developing markets allows for better understanding of opportunities and risks in various industries around the world. Call 1 866 638-7916 for help in identifying new export possibilities.

Selling to government

Foreign governments can be a fruitful market for your export venture. It may be worth looking into the following resources:

CCC (the Canadian Commercial Corporation)

As Canada's export contracting agency, CCC assists Canadian exporters in closing deals worldwide, particularly in government markets.

CCC offers a range of services to support Canadian exporters seeking to secure international contracts. Normally, CCC acts as a prime contractor, signing a contract with the foreign buyer and a matching contract with the exporter. In doing so, CCC adds the Government of Canada's credibility to the transaction and makes Canadian companies, SMEs in particular, more competitive internationally. CCC also assists SME exporters in increasing their pre-shipment working capital from commercial sources, and offers customized procurement and contracting services on a fee-for-service basis. See www.ccc.ca.

CCC can assist you in obtaining working capital from commercial sources. See page 18.

IFInet

IFInet is a gateway to International Financial Institutions (IFIs) and United Nations agencies. It concentrates on procurement business in the developing world, so if your product or service matches this profile, IFInet may give you excellent support. Investigate further at www.infoexport.gc.ca/ifinet.

International development opportunities

There are often excellent business opportunities in development projects abroad. Try these programs if that's where your interests lie:

CIDA's Industrial Cooperation Program (CIDA-INC)

CIDA-INC is a grant program available through the Canadian International Development Agency. It provides financial support and advice to Canadian companies planning investments or seeking contracts in developing countries, in a variety of sectors. The grants cover part of the costs of developing business in these countries and include viability and technical studies, training of local personnel and addressing environmental issues. If your firm is planning a commercial project in a developing country, CIDA-INC has the support you need. See www.cida.gc.ca/inc for details.

CIDA's Renaissance Eastern Europe Program (CIDA-REE)

CIDA-REE is a cost-sharing program that provides incentives to Canadian firms contemplating direct investment or responding to capital project opportunities in Central and Eastern European countries. See www.cida.gc.ca/ree.

Canadian Initiative for International Technology Transfer (CIITT)

CIITT provides support for the identification and development of climate-change technology transfer projects that are headed for developing and developed nations. Go to exporttech.gc.ca for more information.

Opening the Door: **Entering Your Target Market**

Developing your marketing strategy

With your export plan in place, it's time to think about the marketing strategy you'll use in your target market. One good resource is Chapter 4 of TCI's *Step-by-Step Guide to Exporting*. Another is *Successful International Trade Show Marketing*, which you'll find at exportsource.ca/tradeshow.

Part of your strategy may involve visiting the target market and potential customers there. The guides *Planning a Business Trip Abroad* (see exportsource.ca/trip) and *Speaking Globally: A Guide to Effective International Presentations* (see exportsource.ca/presentations) will help with your planning.

Obtaining market and sector intelligence and advice

You can get this kind of help from:

- *Step-by-Step Guide to Exporting*, Chapter 3;
- Industry Canada's International Trade Centres (see page 6); and
- the Canadian Trade Commissioner Service (see page 14).

Participating in trade missions

A trade mission is a visit to a target market by a group of business delegates, including representatives from SMEs, large corporations, educational institutions and associations, and is generally led by government officials. Such missions highlight Canadian commercial, educational and cultural links to the destination countries while allowing participants to extend their business networks. They help Canadian businesses gain greater access to new markets, develop long-term trade and investment opportunities, build international networks and promote Canadian values.

- **Team Canada missions** – led by the Prime Minister, the Minister for International Trade, provincial premiers and territorial government leaders, Team Canada missions are a unique partnership in Canada’s international business development efforts to increase trade and create jobs and growth in Canada. Team Canada missions have helped thousands of Canadian businesses gain access to senior government and private-sector leaders in international markets, directly contributing to billions of dollars of new business. See www.tcm-mec.gc.ca.
- **Canada Trade Missions** – building on the successful Team Canada formula, ministerial-led Canada Trade Missions provide another vehicle for businesses to develop trade and investment opportunities in key markets. See www.tcm-mec.gc.ca.
- **Sectoral missions** – the Trade Team Canada Sectors organize trade missions for specific industry sectors, help with trade fairs and provide country and market intelligence. Visit their Web site at ttcs.ic.gc.ca.
- **Others** – provincial and territorial governments, regional development agencies and industry associations also organize and host trade missions to the U.S. and abroad.

Obtaining in-market assistance

Canadian Trade Commissioner Service

In-market assistance includes services such as the provision of business leads and introductions to potential clients, foreign buyers, distributors and other contacts. One essential source for such help is the Canadian Trade Commissioner Service (TCS).

The TCS has a network of more than 500 officers in 140 Canadian embassies and consulates abroad. All trade offices provide the following six core services: Market Prospect, Key Contacts Search, Local Company Information, Visit Information, Face-to-Face Briefing and Troubleshooting. Trade officers offer in-market assistance to Canadian businesses of all sizes, across all sectors, that have researched and selected their target markets. You’ll find them at www.infoexport.gc.ca.

Bidding on a Project

For help here, go to exportsource.ca/bids for *International Project Bids: A Guide for Exporters*.

Assistance with contracts

CCC International Prime Contractor Service

Through this service, CCC signs a contract with a buyer and a matching one with the exporter to provide the buyer with a government-backed guarantee of contract performance. CCC also offers Canadian exporters a range of consulting services, including export opportunity development support, advice on bid preparation, assistance in contract negotiation, and contract monitoring and administration. Refer to www.ccc.ca/services/eng.

Dealing with logistics, customs, laws and regulations

These are vast and complex subjects. The following resources will give you a basic understanding of the issues and provide help in dealing with them.

- **Customs guide** – Canada Customs and Revenue Agency (CCRA)’s *Exporting Goods from Canada: A Handy Customs Guide for Exporters* is available at exportsource.ca/guides.
- **Logistics guides** – DFAIT offers two publications about stowage and packing for international shipments. *Safe Stowage: A Guide for Exporters* and *Export Packaging: A Guide for Exporters* are available at www.infoexport.gc.ca/shipping/menu-e.htm. And don’t forget your old friend, *Step-by-Step Guide to Exporting* – Chapters 5, 6 and 8 have information about legal and shipping matters.
- **ExportSource** – ExportSource offers a whole warehouse of information on logistics, customs, laws and regulations. Take a look at the valuable resources at exportsource.ca.
- **Incoterms 2000** – Incoterms are the 13 basic terms used in international sales contracts. Since not knowing them can make your life difficult, you should learn more about them at www.iccwbo.org/index_incoterms.asp or in the glossary of the *Step-by-Step Guide to Exporting* (see page 3).
- **Export Alert** – Register for this Standards Council of Canada service at www.scc.ca/online/export_e.html to be notified of proposed regulatory changes in the international market. The Standards Council also operates an Information and Research Service to assist exporters in obtaining information on standards, technical regulations and conformity assessment requirements in foreign markets. This service can be reached at info@scc.ca or online at www.scc.ca/infocentre/info_res_e.html.

If you have not already filed an Export Declaration form with Statistics Canada, now is the time to do so. See CAED on page 7.

CCC (the Canadian Commercial Corporation) has a contract advisory service that can help you sort out the legalities of a deal. See page 11

Paying Your Way: **Planning Your Export Financing**

Understanding export financing

Trading in the international market is more complicated than trading in a domestic one, and the financial side of any export venture reflects this. A good grasp of the kinds of transactions and agreements involved will make your success much more likely. You can get a basic overview of the subject through:

- TCI's *Step-by-Step Guide to Exporting*, Chapter 7, which provides an overview of export financial planning, payment methods, bonding and risk insurance;
- TCI's *Export Finance Guide*, which covers the subject in more detail (see exportsource.ca/finance);
- the Forum for International Trade Training's *Going Global Workshop*, "Financing International Trade" (see page 4); and
- EDC's website, which offers a range of trade finance services, at www.edc.ca.

Needs assessment and counselling

For assistance with your specific export requirements, go to these resources:

- the Business Development Bank of Canada (BDC) at www.bdc.ca/exporting, whose specialists will help you assess global opportunities, increase your production capacity, establish international trade contacts and distribution, and conform to international regulations; and
- Industry Canada's International Trade Centres (see page 6).



Market development funding

You may be able to get financial help to support your entry into a developing market. There are various programs and agencies that provide such services.

Program for Export Market Development (PEMD)

This program helps companies with annual sales between \$250,000 and \$10 million. You'll share eligible costs on a fifty-fifty basis and the repayable amount is based on your export success. You can reach the PEMD through your local International Trade Centre, or directly at www.dfait-maeci.gc.ca/pemd/.

Regional development agencies

Agencies such as the Atlantic Canada Opportunities Agency, Western Economic Diversification, CED-Q in Quebec, or Fednor in northern Ontario (part of Industry Canada) may be able to assist you. For a list of these agencies, refer to the "Federal Members" section on page 22.

Provincial/territorial governments

Some provincial and territorial government departments responsible for exporting also provide market development funding. Refer to the "Provincial/Territorial Partners" section on page 24 for a full list of contacts.

Obtaining working capital

What do you do if you've landed a large export order but need more capacity to fill it? This often means obtaining additional working capital. Three institutions may be able to help you.

Business Development Bank of Canada (BDC)

BDC provides flexible financing for the development of international markets, R&D, product modifications, new production equipment or technology. Call 1 877 232-2269 or go to www.bdc.ca/exporting.

Export Development Canada (EDC)

Providing working capital solutions to exporters is one of EDC's major activities. Exporters requiring working capital may use Pre-Shipment Finance or Pre-Shipment Guarantees or the Master Accounts Receivable Guarantee (MARG). Contact EDC at 1 866 260-4446 or go to www.edc.ca/financing.

CCC (the Canadian Commercial Corporation)

As Canada's export contracting agency, CCC offers a range of services to support Canadian exporters seeking to secure international contracts. Through a partnership with commercial lenders, CCC's Progress Payment Program (PPP) can provide sufficient project-specific working capital for you to undertake an export contract. For more information, visit the PPP section of the page at www.ccc.ca/services/eng.

Foreign buyer financing

EDC provides direct loans to foreign purchasers of Canadian capital goods so they can buy your product. It can also arrange financing through lines of credit or promissory note purchases. Refer to www.edc.ca/SMEloans.

Mitigating foreign risk

Exporting carries certain financial risks, the most obvious of which is not getting paid. You can protect your company from such problems through EDC, which offers:

- **Accounts Receivable Insurance** – Covers up to 90 percent of your losses if your foreign buyer doesn't pay. A wide variety of commercial and political risks, including buyer bankruptcy and default, is covered. Refer to www.edc.ca/ARIinsurance.
- **Single Transaction Insurance (EXPORTProtect)** – Covers up to 90 percent of your losses on your export contracts for services and/or capital goods. Refer to www.edc.ca/exportprotect.
- **Bond products** – If you need to post or provide a Bid Bond, Performance Bond or Warranty Bond, EDC offers Performance Security Guarantees to your bank to assist with surety letters or bank letters of guarantee. EDC also insures against a wrongful call from the foreign buyer. Refer to www.edc.ca/bonding.

Networking the World: **E-Business for Exporters**

Are you B2B or B2C?

Are you already doing business electronically in Canada? If so, there may be a natural next step for you: using the Internet to connect your company to customers, partners and suppliers outside the country.

Many businesses have reduced their costs and increased productivity by using the Internet for sales, procurement, customer relations and communications. Even if you're not into e-business yet, it may be a logical next step and a very good way to break into exporting.

Depending on your product or service, you might want to concentrate on Business to Business (B2B), in which your transactions are entirely with other companies. Alternatively, your best model may be Business to Customer (B2C), where you deal directly with customers online.

Ebiz.enable

No matter what your current e-business position may be, you'll find essential information and help through Industry Canada's ebiz.enable site at **strategis.gc.ca/ebizenable**. This is a portal to resources that can help SMEs adapt and adopt e-business to the full range of their business functions.

The e-business Trade RoadMap, at **strategis.gc.ca/etraderoadmap**, is specifically intended for companies that are potential exporters of products or services. It runs the gamut from readiness assessment through generation of trade leads to electronic customer support.

The Assessing Your Business link on the ebiz.enable home page will lead you to a set of preparatory resources, including the e-Business Readiness Diagnostic Tool. This diagnostic will help you figure out your e-business potential even if you don't have a Web site yet, and will help you refine your approach if you already have some online experience.

Ebiz.enable will also guide you to many other resources, from finance to case studies, that will help you develop your company's presence on the Web. If you need to know something about e-business, check here first.

A distinction has evolved between e-business and e-commerce. *E-commerce* tends to refer to online financial transactions alone. *E-business* includes not only online transactions but also other types of information exchange. Examples would be online servicing of customers, or communications with business partners.

E-Business resources from BDC

For more e-business resources directly from BDC, go to **www.bdc.ca** and click the E-Business link. You'll find a selection of useful information about financing your e-business venture, as well as links to business tools and other sources of guidance.

BDC also offers a popular and affordable program called E-strat, short for E-strategy. It provides you with e-business fundamentals and the latest models and applications to help you make informed decisions as you develop your e-business action plan. You can work either within a group or one-on-one with BDC's e-business consultants. For more information, call 1 877 232-2269 or go to **www.bdc.ca/estrat**.

Other e-business resources

The Web has far more sources of information about e-business than can be listed in detail here. Three that you'll find useful are:

- **BusinessGateway.ca** – the e-business link on the home page of this Government of Canada Web portal will connect you to a range of resources on e-business, including practical information organized by region. See **BusinessGateway.ca**.
- **SourceCAN** – discover thousands of domestic and foreign e-business opportunities. Sign up to research or post bids and/or pursue strategic partnerships with a host of global businesses in this secure online trading environment. Go to **www.sourcecan.gc.ca**.
- **The Canadian e-Business Initiative** – you'll find this at **www.cebi.ca**. It's a voluntary, private-sector-led partnership that aims to further Canada's e-business success by focusing on productivity, leadership and innovation. Check out the Resource Centre and the SME Workbench for guides and tools.

Finding Your Way: Industry Sector Resources for Exporters

Understanding Trade Team Canada Sectors

Trade Team Canada Sectors (TTCs) are partnerships between federal and provincial governments and firms and industry associations. These teams share priorities and pool resources to promote the products and services of Canadian industry in the following sectors:

- aerospace and defence;
- agriculture products, agri-food and seafood;
- automotive;
- bio-industries;
- building products;
- cultural goods and services;
- electric power equipment and services;
- environmental industries;
- health industries;
- information and communications technologies;
- oil and gas equipment and services;
- plastics; and
- service industries.

If your business falls into one of these categories, go to **ttcs.ic.gc.ca** and click the appropriate link. You'll be taken to a set of resources or contacts selected especially for your industry.

In addition to the Trade Team Canada Sectors, several federal departments and agencies offer programs designed specifically for exporters in key industry sectors. They include:

- **Agriculture and Agri-Food Canada** – the Agri-Food Trade Service provides access to international market information, exporter preparedness and exporter service activities for the Canadian agriculture and food sectors. Information on Canadian products and suppliers is also available for non-Canadians. See **ats.agr.ca**.
- **Canada Mortgage and Housing Corporation** – CMHC International promotes Canada's housing systems around the world, offers professional consulting services to foreign clients and provides support to Canadian companies looking to do business abroad. See **www.cmhc.ca/international**.
- **Canadian Heritage** – Trade Routes is a program designed to help cultural sector entrepreneurs take full advantage of international business opportunities. Support is available across all cultural sectors. See **www.canadianheritage.gc.ca/routes**.

Getting Directions: **Where to Go for Help**

TCI's network encompasses more than 20 federal departments and agencies, in addition to provincial/territorial partners and other key export service providers across Canada, all working together to assist Canadian companies with their export ventures.

Team Canada Inc

exportsource.ca

1 888 811-1119

Federal Members

Agriculture and Agri-Food Canada

ats.agr.ca

Atlantic Canada Opportunities Agency

www.acoa.ca

1 800 561-7862

Business Development Bank of Canada

www.bdc.ca

1 877 232-2269

Canada Customs and Revenue Agency

www.ccra-adrc.gc.ca

Canada Economic Development Agency
for Quebec Regions

www.dec-ced.gc.ca

Canada Mortgage & Housing Corporation

www.cmhc.ca

1 800 668-2642

CCC (the Canadian
Commercial Corporation)

www.ccc.ca

1 800 748-8191

Canadian Heritage

www.canadianheritage.gc.ca

1 866 999-7233

Canadian International
Development Agency

www.acdi-cida.gc.ca

1 800 230-6349

Department of Foreign Affairs
and International Trade

www.dfait-maeci.gc.ca

Environment Canada

www.ec.gc.ca

1 800 668-6767



Export Development Canada

www.edc.ca

1 866 260-4446

Fisheries and Oceans Canada

www.dfo-mpo.gc.ca

1 613 993-0999

Indian and Northern Affairs Canada

www.inac-ainc.gc.ca

1 819 997-0380

Industry Canada

strategis.gc.ca

1 800 328-6189

National Research Council

www.nrc-cnrc.gc.ca

1 877 672-2672

Natural Resources Canada

www.nrcan.gc.ca

1 613 995-0947

Public Works and Government Services
Canada

www.pwgsc.gc.ca

1 800 622-6232

Statistics Canada

www.statcan.ca

1 800 263-1136

Transport Canada

www.tc.gc.ca

1 613 990-2309

Western Economic Diversification Canada

www.wd.gc.ca

1 888 338-9378

Regional Trade Networks

Trade Team British Columbia

Trade Team Alberta

Trade Team Saskatchewan

Canada-Manitoba Trade and
Investment Team

Canada-Ontario Export Forum

Team Canada Inc Quebec

Trade Team New Brunswick

Trade Team PEI

Trade Team Nova Scotia

Trade Team Newfoundland Labrador

Regional Trade Network NWT

Regional Trade Network Nunavut

For further information on the regional
trade network serving your province or
territory, log on to **exportsource.ca/rtn**.

Provincial/Territorial Partners

British Columbia Ministry of
Competition, Science and Enterprise
www.gov.bc.ca/cse

Alberta Economic Development
www.alberta-canada.com/export

Saskatchewan Trade & Export
Partnership
www.sasktrade.sk.ca
1 877 313-7244

Manitoba Trade & Investment
Corporation
www.manitoba-canada.com
1 800 529-9981

Ontario Exports Inc.
www.ontarioexportsinc.com
1 877 46-TRADE

Québec : ministère du Développement
économique et régional
www.mic.gouv.qc.ca
1 866 INFOMIC

Business New Brunswick
www.gnb.ca/0398
1 506 444-5228

Nova Scotia Business Inc.
www.novascotiabusiness.com
1 877 297-2124

Prince Edward Island Business
Development
www.peibusinessdevelopment.com
1 800 563-3734

Newfoundland & Labrador: Industry,
Trade & Rural Development
www.success.nfld.net

Nunavut: Department of Sustainable
Development
www.gov.nu.ca/sd.htm

Northwest Territories - Investment
and Economic Analysis
www.gov.nt.ca/RWED/iea/index.htm

Yukon Economic Development
www.economicdevelopment.gov.yk.ca

Other key partners

Municipal governments
Business and trade associations

Educational institutions
Private sector export service providers



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